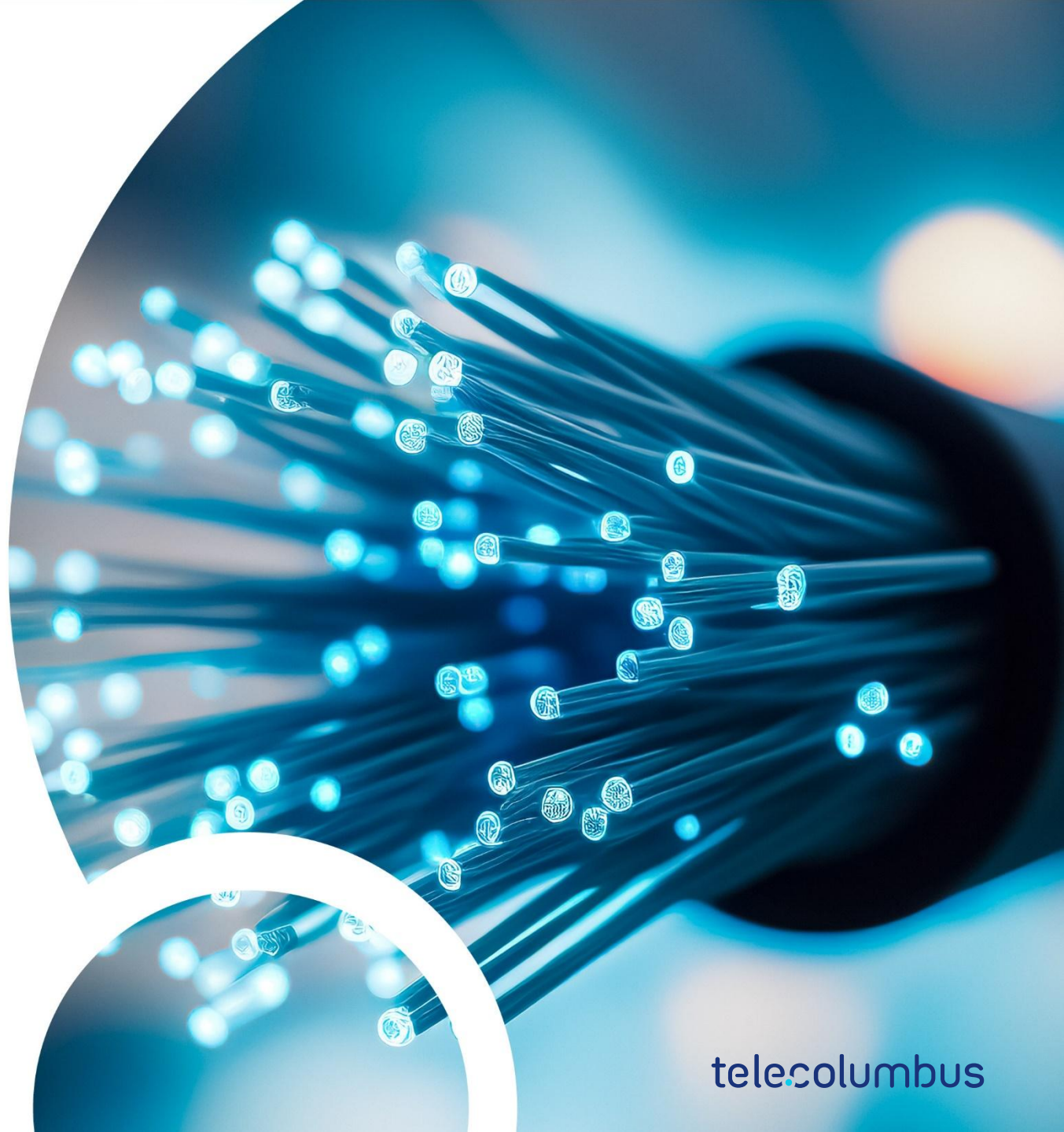


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Q3 2025 Results Presentation

November 26, 2025



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Key messages

Key Messages – Q3 2025.

Operational

- While competitors report a decline in their Internet customer base, TC continues to grow significantly, with a year-on-year increase in customers of 7.3% and a quarter-on-quarter increase in revenue of 10.6%.
- Internet net adds of 8.9k in Q3 2025. Slight decline vs. Q2 2025 driven by intense German Internet competition.
- Close to 50% of gross adds for products with ≥ 500 Mbit/s.

Financial

- Revenues Q3 2025 at EUR 107.2m with an increase of 4.7% vs Q3 2024. TV revenue decline QoQ is clearly offset by Internet & Telephony and B2B growth.
- Normalised EBITDA decreased by 5.4% year-on-year due to a difficult market environment in the TV sector, and in addition, positive effects from release of accruals in the area of signal fees were recorded in the previous year.
- Reported EBITDA increased to EUR 107.5m (+1.9%) YoY, mainly driven by operational performance from normalised EBITDA, as non-recurring expenses on lower level for 9m 2025 due to implemented restructuring measures.
- CapEx for Q3 2025 excl. leasing decreased by 48% YoY to EUR 27.5m mainly driven by lower investments in network infrastructure, Commissions and CPEs.

Liquidity

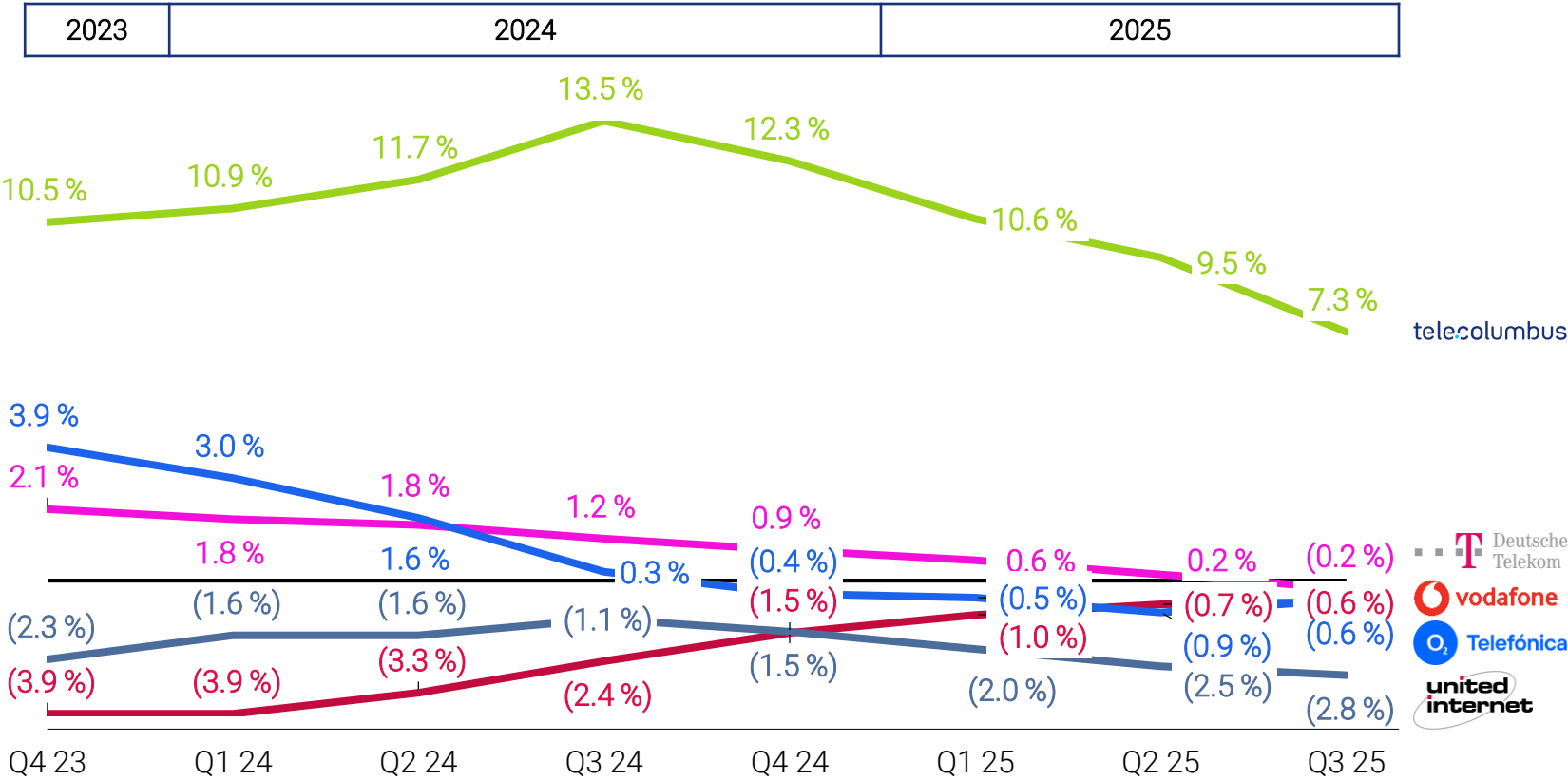
- Cash position of EUR 67.5m as of September 30, 2025.
- Selective capital allocation, focus on operational excellence and networking capital to manage liquidity.

02

Operational Update
& KPIs

TC ongoing fastest growing Internet Operator in Germany.

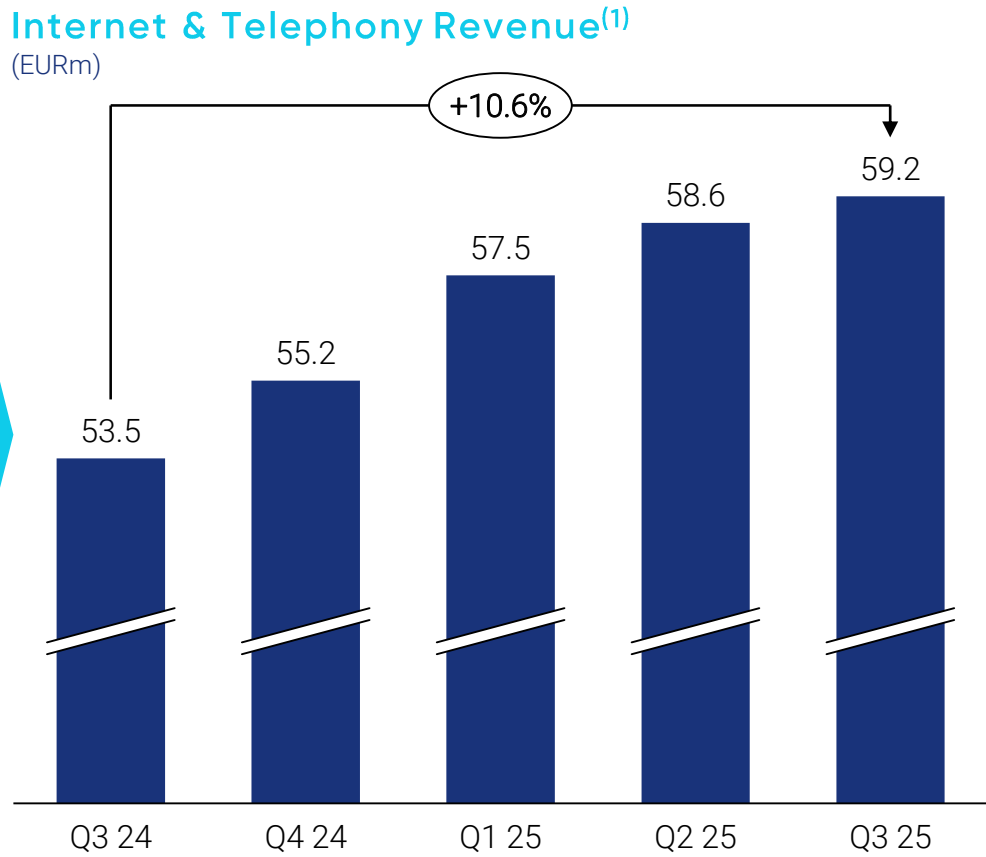
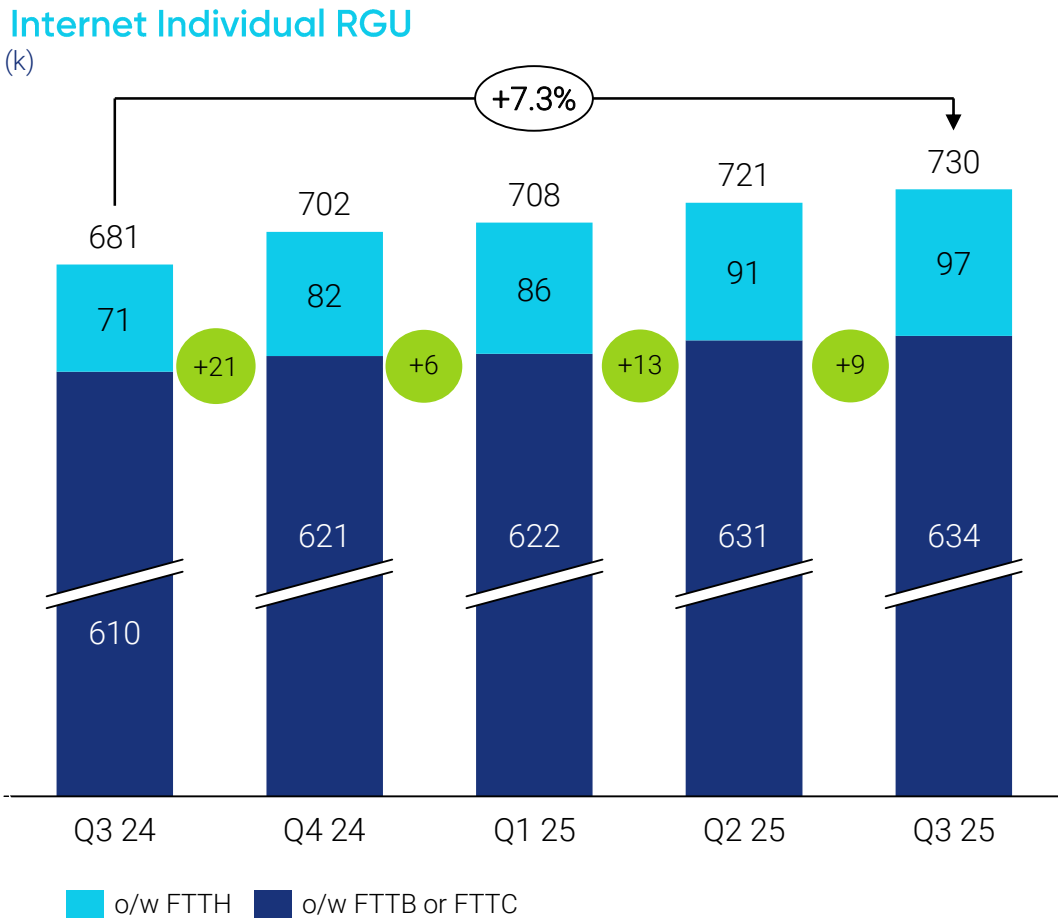
Subscriber Base – YoY Growth



- In Q3 2025, TC once more achieved the highest internet growth rate, significantly ahead of the competition.
- This, despite strict cost management and only very limited spending in marketing the company implemented in 2025.
- Overall conditions in the telecommunications market remain challenging with a general decline in the customer base of TC's main competitors.

Source: Company filings.
Notes: (1) Internet Individual Group. Excluding bulk Internet RGU with bandwidth <1Mbit/s and ARPU EUR <0.25.

Internet base now reaching 730k RGUs. Double digit I&T Revenue growth continuous.

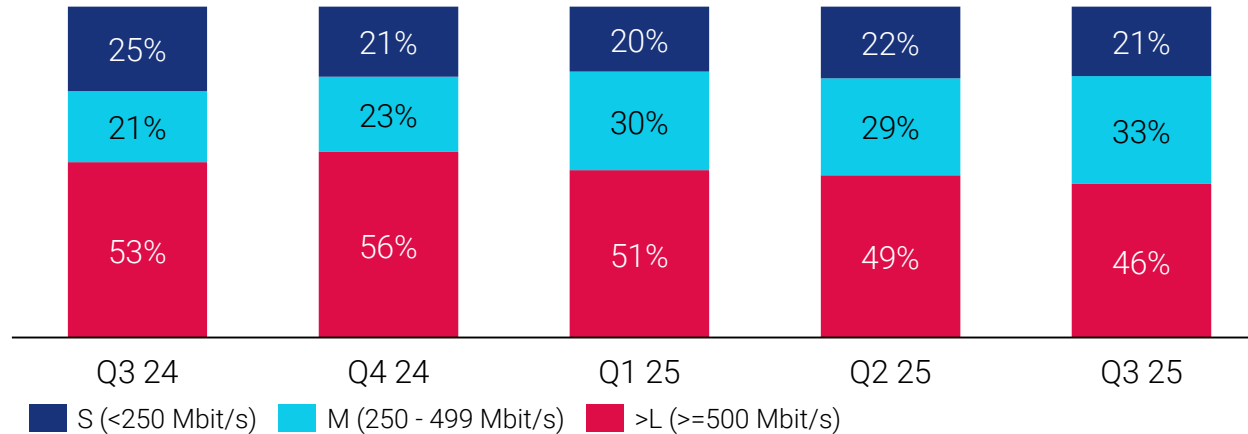


Notes: (1) Revenues Internet & Telephony include related Hardware and Wholesale.

Internet: Almost 80% of all new customers chose 250 Mbit/s or more.

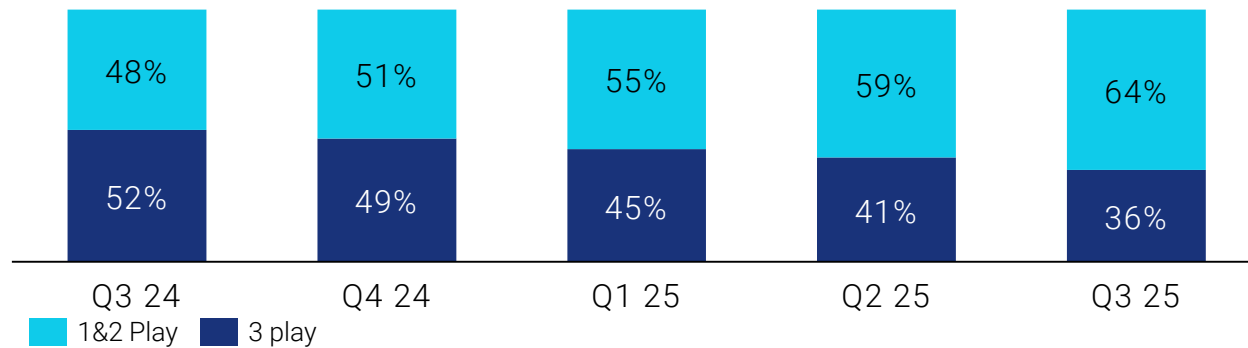
Gross adds⁽¹⁾

Ordered bandwidth as % of total gross adds, rounding differences might occur



Net Sales⁽¹⁾

Bundle mix (%)

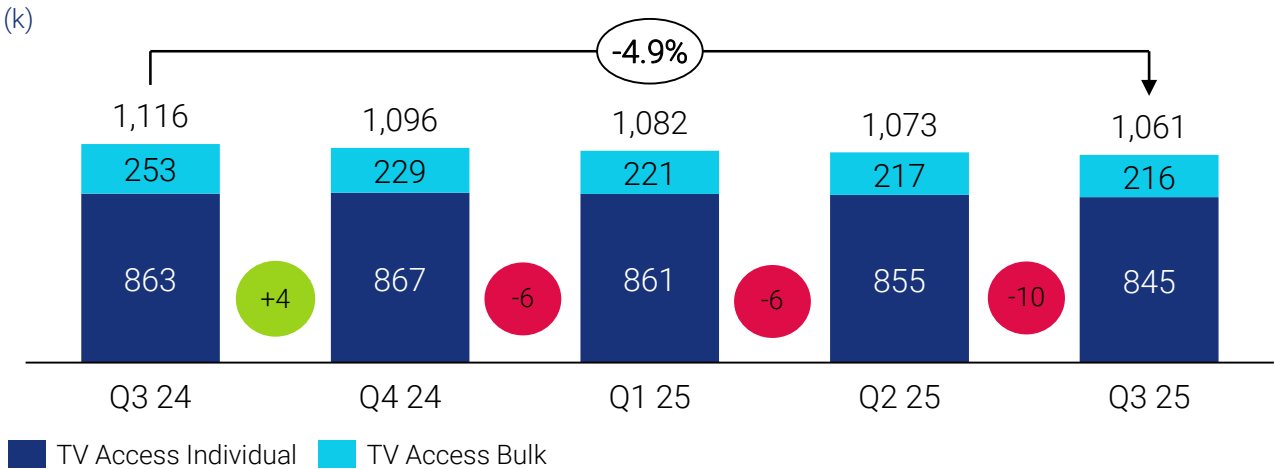


- High-tier share (500 Mbit/s and more) still close to 50% despite a 5€ increase in our 1 Gbit/s pricing in the last promotion.
- With 97k Internet RGUs in our 215k FTTH homes connected footprint, we still see a higher penetration in fibre (45%) vs. coax (29%).
- Slight decrease of 3P share in Q3 2025 driven by less aggressive bundle pricing in last promotion and generally low market demand after peak during bulk migration in 2024.

Notes: (1) Internet Retail Individual migrated entities.

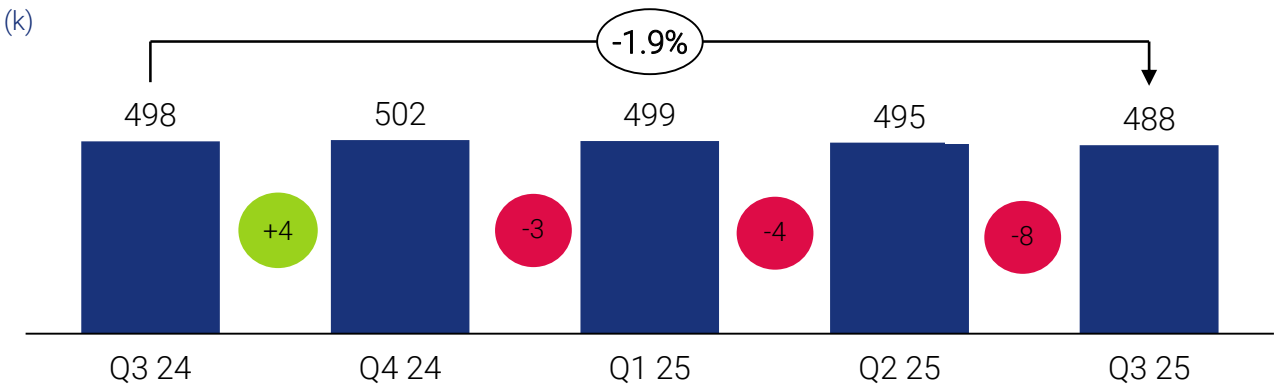
Slight decline in TV Access RGU base as initial contract period of majority of TV bulk migrants ended.

TV Access RGUs



- High share of customers with end of their initial contract period (one year for TV stand-alone customers after the peak of bulk migrations) leading to an increase in churn in Q3 2025.

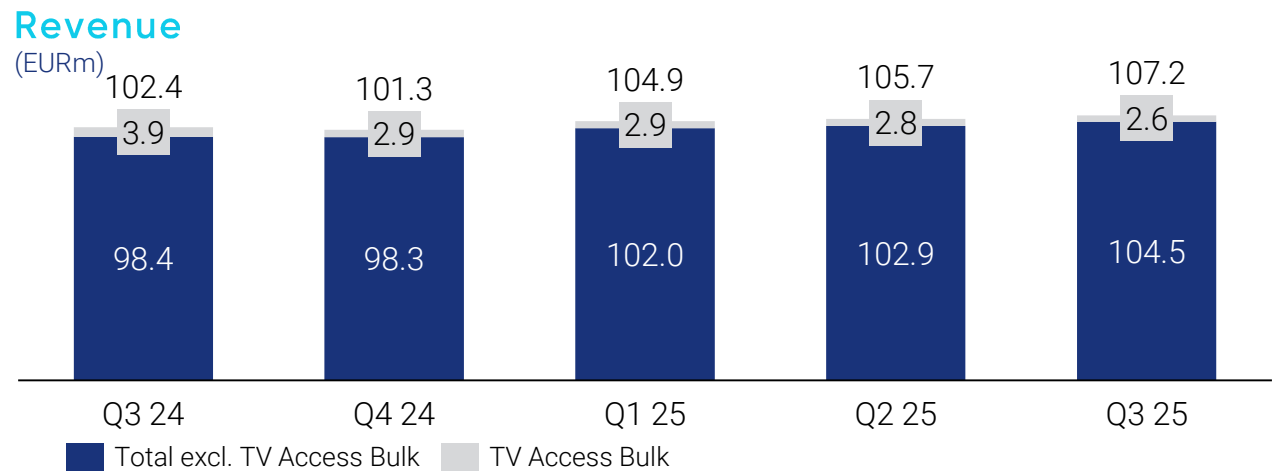
Premium TV Individual RGUs



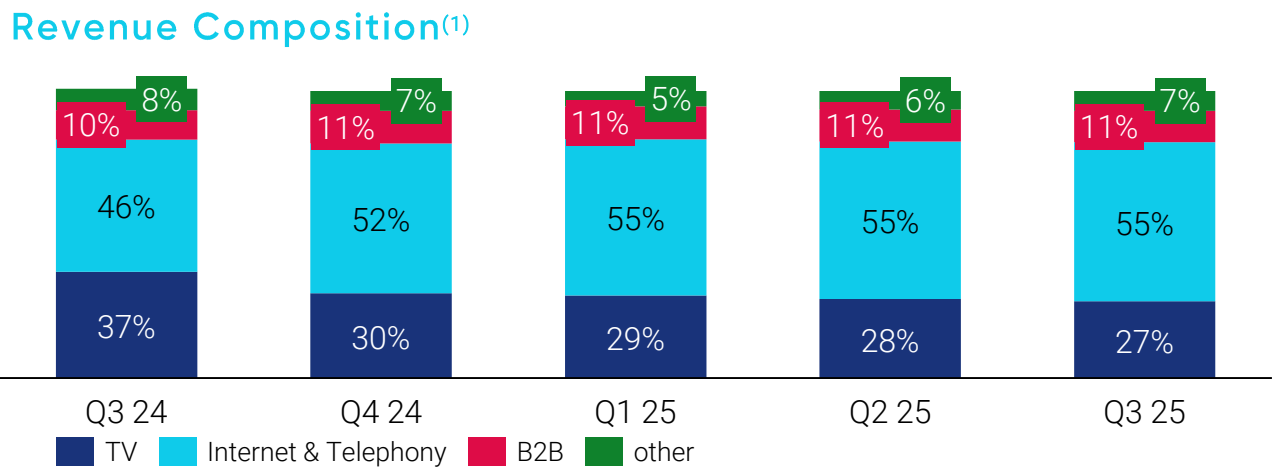
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Financial Performance

Revenues continue to increase. Internet and telephony revenue share well above 55%.



- Decline in TV Access Bulk revenues remains on low level compared to Q3 2024.
- Continued growing revenues QoQ, driven by growth in Internet & Telephony, also supported by customer base price increase.
- Internet & Telephony still well above 50% after TV bulk migration.

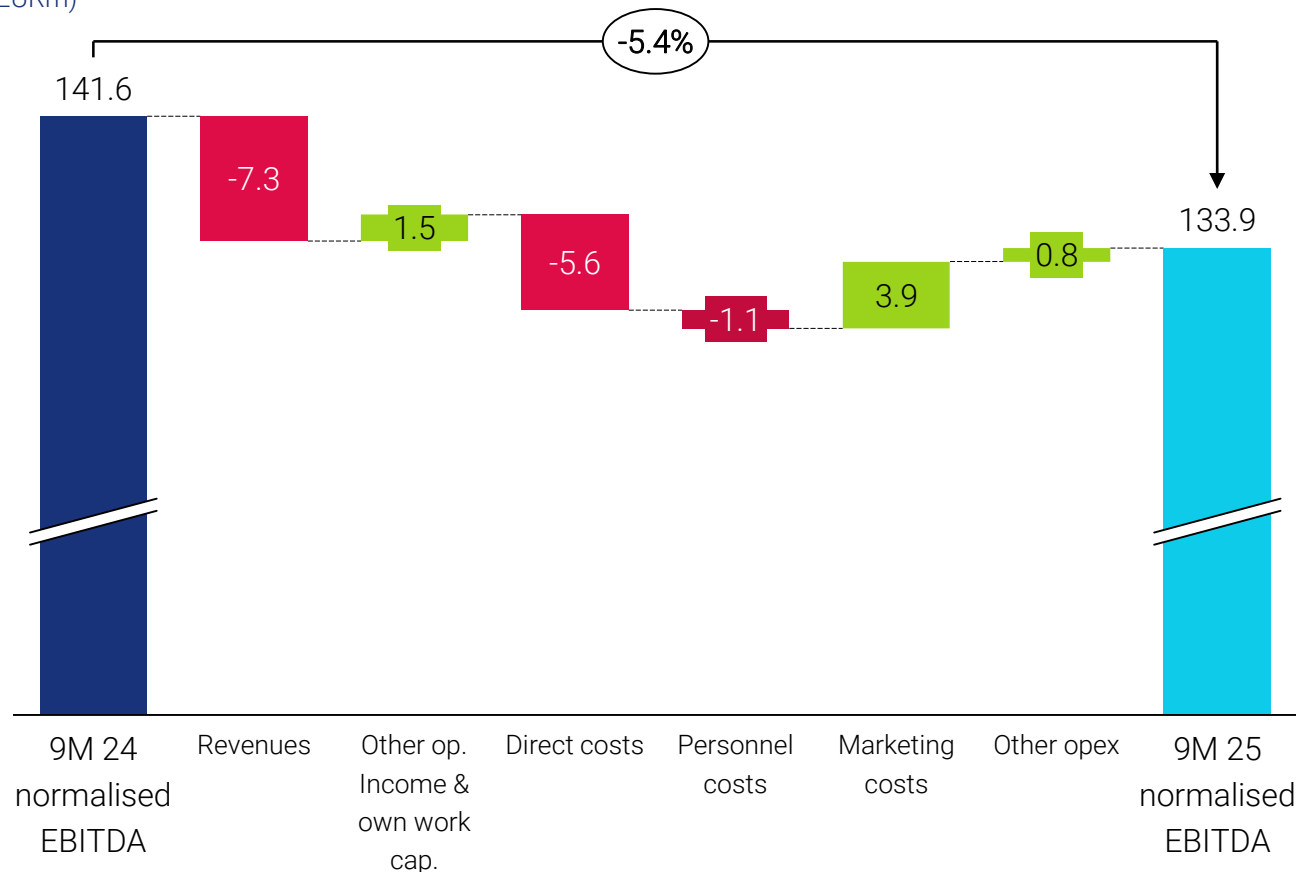


Notes: (1) Including revenues for Internet Hardware und Wholesale.

Normalised EBITDA decrease due to revenue decline and positive FY24 one-time-effects.

Normalised EBITDA

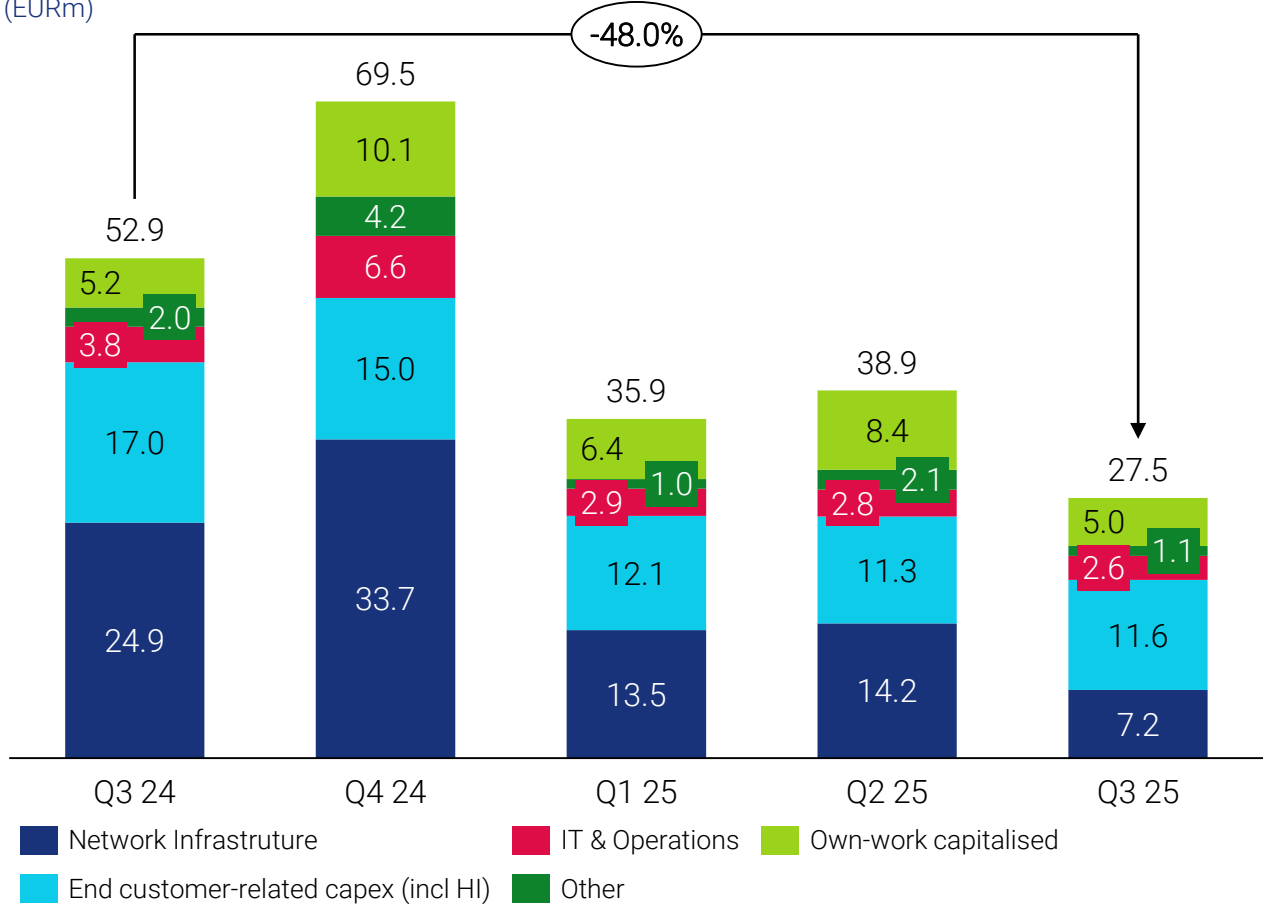
(EURm)



- Operating Revenues down by EUR 7.3m YOY.
 - TV down by c. EUR 30.3m due to bulk migration.
 - Internet & Telephony incl. Wholesale up by c. EUR 22.4m from higher RGU base and price increase.
- Other operating income higher mainly due to higher own work capitalized in first 9m of 2025 related to improved timely monthly tracking to avoid peak towards Q4.
- Direct Cost declining signal fees in conjunction with reduced footprint are overcompensated by eliminating one-time-effects from 2024 from post-litigation settlements (EUR 6.7m) as well as higher costs related to margin-neutral costs for construction work.
- Personnel cost increased due to more FTEs on payroll and annual salary adjustments. Impacts from further restructuring measures implemented showing first effects, full impact expected from Q2 2026 onwards.
- Marketing Costs: Significant savings implemented and shift to Q4 2025.

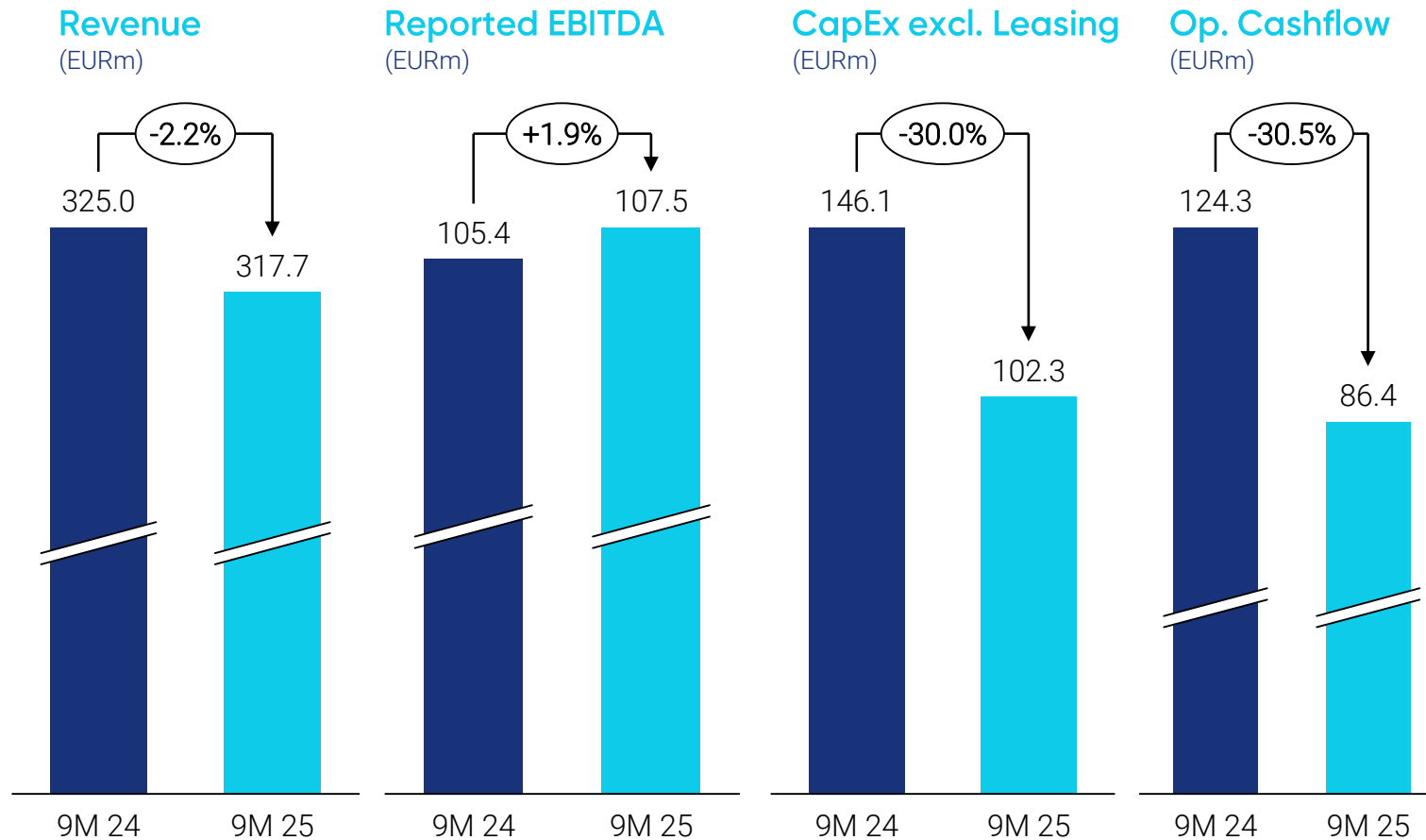
CapEx Levels – decline YoY due to lower network and customer costs.

CapEx excl. Leasing
(EURm)



- **CapEx development:** lower network infrastructure and end-customer-related investments.
- **Network infrastructure investments:** lower other network spend (e.g. backbone, Docsis 3.1., maintenance etc.) and reduced deployment spend.
- **End customer- related CapEx** (Commissions and CPEs) declined on the back of lower sales.
- **IT & Operations** slightly behind YoY because of project phasing.

9M 2025 performance still in the light of bulk migration and transformation.



- **Declining revenues.** TV loss due to bulk migration in 2024 not yet fully offset by Individual revenue growth.
- **Reported EBITDA** increased YoY despite lower revenues and higher personnel expenses due to implemented transformations resulting in positive cost effects and higher OWC.
- **Investments** (excl. "Right of use"-Assets) significantly lower YoY, as result of a selective capital allocation with focus on consumer sales and fibre strategy.
- **Operating Cashflow** for 9M 2024 needs to be adjusted for c. EUR 30m of delayed direct debit collections to achieve like-for-like view. Remaining gap of c. EUR 8m is driven by working capital effects in addition to the operating impact from lower EBITDA.

Other Finance Topics.

Subsequent Events

Tim Rhoenisch will join Tele Columbus Group as the new CFO and member of the Executive Board, starting from January 1st, 2026, and will play an active role in shaping the company's financial strategy during a phase of fiber optic expansion a sustainable growth.

Peer Knauer, Chairman of the Supervisory Board:

"Tim is a highly qualified financial expert who not only has excellent operational and strategic skills but also brings with him a deep understanding of digital business models. His professional experience and leadership skills will help us to further strengthen our financial structure and consistently implement the strategic growth targets."



04

Q&A

Thank you

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